

**DECEMBER 2021****Wednesday 1 December**

- 0900-0915 Office Meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0915-0930 Dashboard + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Henry Newman, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Naomi Stanley and Nin Pandit
- 0930-0940 Photograph Opportunity with 'Small Business Saturday' branded EV fleet
- 0945-1030 PMQs prep
- 1033-1115 PMQs Prep Meeting
- 1140 Depart for HoC
- 1150 Arrive at HoC
- 1150-1200 PMQ's prep + Nicholas Howard, Declan Lyons, Andrew Griffith MP, Joshua Kossoff, Sarah Dines MP and Leonora Campbell
- 1200-1230 PMQs
- 1230-1255 Lunch with Simone Finn, Declan Lyons and Ollie Illott
- 1255-1300 With John Howell MP, the President of the Parliamentary Council of Europe + Ollie Illott
- 1300-1330 Meeting with Lord Forsyth + Declan Lyons
- 1330-1400 Photos with MPs and their Christmas cards
- 1400-1450 Meeting with constituency staff
- 1451 Depart HoC for No10
- 1454 Return to No10
- 1518-1525 Peers Appointments meeting + Dan Rosenfield, Declan Lyons, Ben Gascoigne, Simon Finn and Martin Reynolds

1550-1600 Prep ahead of CX bilateral + Cabinet Secretary, Dan Rosenfield, Munira Mirza and Stuart Glassborow  
 1600-1652 Bilateral with the Chancellor of the Exchequer + Dan Rosenfield, Simon Case, Martin Reynolds and Munira Mirza  
 1720 Christmas Tree lights switch on in Downing Street  
 1725-1740 Christmas Reception  
 1743 Depart No10 + Martin Reynolds  
 1830-1930 Audience with Her Majesty The Queen (Windsor Castle) + Martin Reynolds  
 1930 Depart and drop off Martin Reynolds en-route Sussex Arms Pub (London Street, Paddington W2) to meet Theo Johnson (son), followed by shopping at M&S  
 2208 Return to No10

#### Thursday 2 December

0730-0815 Run (Buckingham Palace)  
 0852-0902 Lateral flow test  
 0903-0945 MP Engagement Breakfast  
 0945-1003 Office Meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempell, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 1003-1015 Prep ahead of Afghanistan resettlement progress + David Quarrey, Gemma Ungoed-Thomas, Jaimie Norman, Henry Newman  
 1015-1052 Afghanistan Resettlement Progress meeting + CDL, Victoria Atkins MP (Minister for Afghan Resettlement), CST, James Heappey MP (Minister for Armed Forces), Lord Ahmad (Minister for South Asia), Damian Hinds MP (Minister for Security and Borders) + David Quarrey, Gemma Ungoed-Thomas, Jaimie Norman and Henry Newman  
 1052-1108 Prep ahead of Illegal Migration + CDL, Gemma Ungoed-Thomas, Jack Doyle, Dan Rosenfield, Rosie Bate-Williams, Munira Mirza and Mark Sweeney  
 1108-1209 Illegal Migration (COBR) + Simon Case, David Frost, Mark Sweeney, Gemma Ungoed-Thomas, Henry Newman, Munira Mirza, Joel Winton, Dan Rosenfield, Martin Reynolds, Declan



- Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams and Will Gelling
- 1209-1228 Video Recording Session: India-hosted Global Technology Summit/US Summit for Democracy
- 1228-1255 Lunch + Dan Rosenfield, Martin Reynolds and Tristan Pedelty
- 1255-1301 Prep ahead of Biopharmaceutical CEOs Roundtable + Will Musker and Henry Cook
- 1301-1353 Virtual Biopharmaceutical CEOs Roundtable + SoS/DHSC, Sir Patrick Vallance, Will Musker and Henry Cook
- Biopharmaceutical Attendees:
- Jean-Christophe Tellier, CEO of UCB and Chair of IFPMA
- Bill Anderson, CEO Roche Pharmaceuticals
- Albert Bourla, CEO Pfizer Inc
- Giovanni Caforio, Chairman and CEO Bristol Myers Squibb
- Rob Davis, CEO and President of MSD Merck
- Ugo Di Francesco, CEO Chiesi Group
- Deborah Dunsire, President and CEO Lundbeck
- Belen Garijo, CEO Merck KGaA
- Paul Hudson, CEO Sanofi
- David Loew, EO Ipsen
- Dr Isao Teshirogi, President and CEO Shionogi and Vice President of IFPMA
- Olivier Laureau, President Servier
- Gianfranco Nazzi, CEO Almirall
- Daniel O'Day, Chairman and CEO Gilead Sciences
- Stefan Oelrich, Bayer AG
- Kare Schultz, CEO Teva Pharmaceuticals
- Pascal Soriot, CEO AstraZeneca
- Emma Walmsley, CEO GSK
- Hubertus von Baumbach, Chairman and CEO, Boehringer Ingelheim
- Thomas Cueni, President of IFPMA
- Richard Torbett, CEO Association of British Pharmaceutical Industry (ABPI)
- MHMG Attendees:
- Lord Darzi, Chair of AAC
- Matthew Whitty, CEO AAC and Director of Innovation, Research and Life Sciences
- Professor Gillian Leng, CEO NICE
- Dr June Raine CEO MHRA
- Sir John Bell, UK Government Life Sciences Champion

- Sir Jonathan Symonds, Co-Chair External Advisory Group for Life Sciences Vision  
 Steve Oldfield, Chief Commercial Officer, DHSC  
 Roz Campion, Director, Office for Life Sciences  
 Aphrodite Spanou, Director Healthcare Life Sciences and Chemicals, DIT
- 1353-1401 In office with Martin Reynolds, Jack Doyle and Dan Rosenfield  
 1404 Depart No10 for visit to St Thomas's Hospital (with bikes)  
 1410 Arrive at St Thomas's Hospital Booster Vaccination + Sophia True and Will Musker  
 Met by Professor Ian Abbs (Chief Executive) and Jo Turville, Director of Operations  
 Introduced to Martin Townsend, Head of Nursing for vaccination programme
- 1413 Meet patients at check-in  
 1417 Meet patients/volunteers in the observation area  
 1419 Digi clip  
 1422 Pre-vaccination health checks  
 Receive vaccine
- 1440 Prep  
 1455 Broadcast clip  
 1500 Depart for No10 (with bikes)  
 1511 Return to No10
- 1513-1529 Private Appointment 1-2-1 with Gavin Murray (Detective)  
 1530-1535 In office reading  
 1535-1556 With Martin Reynolds, Simon Case, Dan Rosenfield, Jack Doyle, Tristen Pedelty and Harry Carter
- 1558 Prep for Net Zero Stocktake + Emily Beynon, Anouka Dhadda, Robert Arnott and Dan Rosenfield
- 1600-1657 Net Zero Stocktake + Emily Beynon, Henry Cook, Dan Rosenfield and Robert Arnott
- 1700-1743 Box work  
 1743-1753 Prep ahead of interview + Elise Larkin  
 1753-1835 Interview re Her Majesty The Queen  
 1835-1910 End of day catch up meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle, Simon Case and Ben Gascoigne
- 1914-1952 Personal appointment with Gaj Wallooppillai (Conservatives) (PM's Office)



1955 To Flat

Friday 3 December

- 0830-0900 Personal appointment (Flat)
- 0900-0920 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0920-0935 Crime meeting – plan for the week ahead + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Gemma Ungood-Thomas, Munira Mirza, Joel Winton, Rory Geoghegan, Rosie Bate-Williams, Jack Doyle, Max Blain and Camilla Clark
- 0935-1000 Box work
- 1000-1015 Prep for Levelling Up + Stuart Glassborow
- 1015-1024 Box work
- 1024-1031 Prep ahead of the Sultan of Brunei + David Quarrey, Jaimie Norman, Simone Finn and Greg Gardner
- 1032-1055 Bilateral with the Sultan of Brunei + Simone Finn, John Virgoe (HMHC), David Quarrey, Greg Gardner and Georgie Barker  
Brunei delegation:  
HRH Prince Abdul Mateen  
The Honourable Dato Seri Setia Dr Awang Haji Mohd Amin Liew bin Abdullah, Minister at Prime Minister's Office and Minister of Finance and the Economy  
The Honourable Dato Seri Setia Dr Awang Haji Erywan bin Pehin Datu Pekerma Jaya Haji Mohd Yusof, Minister of Foreign Affairs  
Pengiran Norhashimah binti Pengiran Mohd Hassan, Permanent Secretary at the Ministry of Foreign Affairs
- 1100-1212 Levelling Up + Declan Lyons, Ben Gascoigne, Simone Finn, Martin Reynolds and Stuart Glassborow
- 1215-1237 Personal meeting with Jonathan Dobson and Alexandra Dobson + Ben Gascoigne
- 1237-1312 COVID Update + Chris Whitty, Sir Patrick Vallance, Dan Rosenfield, Simon Case, Henry Cook, Jack Doyle, Rosie Bate-Williams, Max Blain, Simon Ridley, Sam Jones, Rob Harrison, Kathy Hall, Will Musker, Stuart Glassborow, Munira Mirza and Steffan Jones

1312-1322 Flat  
 1322-1330 Phone call on NI Legacy + Will Gelling, Martin Reynolds, Simon Case, Mark Sweeney, John Bew, Munira Mirza and Henry Newman  
 1332 Depart No10 for campaign visit to North Shropshire (with bikes)  
 1341 Arrive London Euston Station  
 1359 Depart for Crewe on train  
 1538 Arrive Crewe Station and depart for visit by car  
 1655 Arrive at Day Lewis Pharmacy (English Walls, Oswestry SY11 2PA). Met by Neil Shastri-Hurst (candidate) and Alex Ruiz-Carrasco (Manager and lead pharmacist)  
 1656 Meet pharmacists at main counter  
 1700 Meet patients receiving booster jab  
 1705 Prep  
 1730 Regional clip  
 1737 Regional huddle  
 1750 Digi clip  
 1755 Depart for Chequers by car  
 2100 Arrive at Chequers

Saturday 4 December*Chequers*

0830-0855 Walk  
 1501-1507 Pre brief phone call for Storm Arwen calls + Alice Rodgers, Ben Gascoigne, Martin Reynolds, Robert Macfarlane and Sebastian Lawrence  
 1509-1514 Phone call with John Hewitt (Chair of the Strategic Coordination Group for Durham and Darlington) + Rob Macfarlane, Sebastian Lawrence, Alice Rodgers, Ben Gascoigne, Martin Reynolds, Nicholas Bell and Marcus Natale  
 1515-1522 Phone call with Maureen Taylor (Chair of the Strategic Coordination Group for Northumbria) and Glen Sanderson (Leader of Northumbria Country Council) + Rob Macfarlane, Sebastian Lawrence, Alice Rodgers, Ben Gascoigne, Martin Reynolds, Nicholas Bell and Marcus Natale  
 1523-1530 Phone call with Lt Col Mark Steed, Joint Regional Liaison Officer (NE England) + Martin Reynolds, Alice Rodgers, Alice Brooksbank, Ben Gascoigne, Steph Lis and Natasha Grant, Rob Macfarlane, Sebastian Lawrence, Nicholas Bell and Marcus Natale  
 1705 Depart Chequers for Dan Rosenfield's daughter's Bat Mitzvah.  
 2112 Return to chequers



Sunday 5 December*Chequers/No10*

0830-0900 Run  
 1937 Depart Chequers for Milton Keynes by car  
 2038 Depart Milton Keynes on train  
 2228 Arrive Liverpool Lime Street and depart for hotel (with bikes)  
 2245 Arrive Hotel Pullman Liverpool (King's Dock, Port of Liverpool, Liverpool L3 4FP)  
 Overnight

Monday 6 December*Police raid visit, Liverpool*

0600 Depart hotel for Police HQ by car  
 0615 Arrive Merseyside Police HQ (Rose Hill, Grosvenor Street, Liverpool L3 3BB). Met by Chief Constable Serena Kennedy  
 0620 Pre-brief with Chief Constable Serena Kennedy and Assistant Chief Constable Jon Roy  
 0625 Operational briefing with Police Officers  
 0645 Prep  
 0700 Put on body armour  
 0703 Broadcast clip  
 0715 Depart for raid in police van  
 0720 Watch raid  
 0728 Digi clip  
 0730 Depart for Liverpool Lime Street Station by car  
 0742 Arrive Liverpool Lime Street Station. Met by Chief Constable Serena Kennedy and Assistant Chief Constable Jon Roy  
 0747 Meet County Lines Taskforce Officers at search arch  
 0748 Meet undercover officers and drugs dogs  
 0750 Prep  
 0805 Regional media huddle  
 0815 Hold until train  
 0830 IRP digi clip  
 0847 Depart Liverpool Lime Street Station for London by train  
 1100 Arrive London Euston and depart for No10 (with bikes)  
 1110 Return to No10  
 1200-1230 Office catch-up + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily

- Lawson, Munira Mirza, Jack Doyle, Simon Case and Ben Gascoigne
- 1230-1306 Dashboard + SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Henry Newman, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Naomi Stanley, Nin Pandit, Ben Lavelle, Natasha Burgon, Chris Wormald, Emma Dean, Elizabeth Perleman (HMT) and Sapana Agrawal
- 1307-1330 Prep ahead of GBS-NI Protocol + Will Gelling, David Frost, John Bew, Simon Case, Martin Reynolds and Jack Doyle
- 1330-1415 Global Britain Strategy – NI Protocol + SoS/NI, Will Gelling, David Frost, John Bew, Simon Case, Dan Rosenfield, Martin Reynolds and Jack Doyle
- 1415-1427 Debrief from GBS-NI Protocol + Simon Case, SoS/NI, Will Gelling, John Bew and Dan Rosenfield
- 1427-1435 With Dan Rosenfield
- 1447-1547 Prep ahead of meeting with Frances O’Grady (General Secretary, TUC) + Emily Beynon and Simone Finn
- 1500-1539 Meeting with Frances O’Grady (General Secretary, TUC) + Emily Beynon and Simone Finn  
Matt Dykes (Public Affairs Manager, TUC)  
Paul Nowak (Deputy General Secretary, TUC)
- 1539-1543 Pre-brief phone call with SoS/BEIS ahead of call with Phil Jones (CEO, Northern Powergrid) on spider phone
- 1545-1557 Phone call with Phil Jones (CEO, Northern Powergrid) + SoS/BEIS, Natasha Grant, Aleena Aris, Shaun Jepson, Alice Rodgers, Martin Reynolds, Elise Larkin and Dan Rosenfield
- 1600-1620 Prep ahead of Joint Video Session with Chancellor of the Exchequer
- 1600-1610 Record message for CCHQ Christmas drinks
- 1620-1645 Joint Video Recording Session with Chancellor of the Exchequer
- 1645-1747 COVID meeting + Dan Rosenfield, Chris Whitty, Simon Ridley (CO), Rob Harrison (CO), Will Musker, Henry Cook, Stuart Glassborow, Munira Mirza, Jack Doyle, Ben Gascoigne, James Phillips, Sir Patrick Vallance and Simon Case
- 1748-1757 Prep ahead of Reception for Uxbridge + Catherine Rostron
- 1757-1819 Christmas Drinks Reception for Uxbridge



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1815-1830 Prep for CCHQ Advisory Board Dinner  
 1819-1826 In outer office  
 1820-1853 With Munira Mirza, Will Musker, Henry Cook, Simone Finn, Martin Reynolds and Will Musker  
 1834 Dan Rosenfield joins  
 1853 Depart No10 for CCHQ Advisory Board Dinner (22 The Boltons) + Declan Lyons and Ben Elliot (with bikes)  
 2009 Return to No10 (with bikes)  
 2011-2030 Prep for Secure Quint call + Greg Gardner, John Bew, NSA and Georgie Barker  
 2030-2133 Secure Quint call with USA, France, Germany and Italy  
 2136 To Flat

Tuesday 7 December

0737 Return to No10  
 0855 Lateral Flow test ahead of visit  
 0900-0920 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 0930-1029 Cabinet  
 1034 Depart No10 for visit to HMP ISIS + DPM/Lord Chancellor (with bikes)  
 1115 Arrive HMP ISIS (Western Way, London SE28 0FG). Met by Governor Emily Thomas  
 Meeting drugs dogs with DPM/Lord Chancellor  
 1120 Look at body scanner with DPM/Lord Chancellor  
 1125 Meeting with Governor Emily Thomas, prison officers and DPM/Lord Chancellor + Gemma Ungood-Thomas  
 1140 Walk outside with prison officers and DPM/Lord Chancellor  
 1145 Join barbering workshop  
 1155 Join painting and decorating workshop with DPM/Lord Chancellor  
 1200 Prep  
 1215 Broadcast clip  
 1225 Digi clip  
 1230 Depart with DPM/Lord Chancellor (with bikes)  
 1317 Return to No10

1319-1322 Video message  
 1223 Lunch  
 1325-1343 1-2-1 with SoS/Scotland  
 1345-1352 Prep ahead of Economy meeting + Stuart Glassborow and Eliza Ackland  
 1401-1437 Economy meeting + Chancellor of the Exchequer, Eliza Ackland, Stuart Glassborow, Dan Rosenfield, Clare Lombardelli (HMT), Jack Doyle, Meg Powell-Chandler, Munira Mirza, Huw Leslie, Johanna Cowan (CO), Henry Cook, Daniel Gallagher (HMT), Henry Newman, Patrick Curry, Alex Bion, Katie Smith, Emma Payne (CO), Jess Glover (CO) and Elizabeth Perelaman (HMT)  
 1438-1448 With Debbie Bilton discussing diary  
 1448-1452 Private phone call  
 1452-1503 With Martin Reynolds, Dan Rosenfield, Simone Finn, Ben Gascoigne and Declan Lyons  
 1503-1511 In office alone  
 1511-1516 Prep ahead of Education Stocktake + Ollie Ilott, Meg Powell-Chandler, Robert Arnott and Rory Gribbell  
 1516-1558 Education Stocktake + Ollie Ilott, Meg Powell-Chandler, Martin Reynolds, Dan Rosenfield, Simone Finn, Dominic Gilchrist, Jack Doyle, Ben Gascoigne, Patrick Curry, Robert Arnott and Rory Gribbell  
 1606-1658 COVID update + Chris Whitty, Sir Patrick Vallance, Dan Rosenfield, Simon Case, Henry Cook, Jack Doyle, Rosie Bate-Williams, Max Blain, Simon Ridley, Sam Jones, Rob Harrison, Will Musker, Stuart Glassborow, Munira Mirza, Dougie Smith, Emily Lawson, Tim Kiddell and Ben Gascoigne  
 1658-1748 Meeting with Chris Whitty + Martin Reynolds, Jack Doyle and Simon Case  
 1602 Dan Rosenfield joins meeting  
 1748-1752 With Declan Lyons  
 1752-1800 MP Engagement Drinks  
 1800-1802 Prep ahead of secure Quint call + Will Gelling  
 1806-1844 Secure Quint call with USA, France, Germany and Italy (MMR) + Will Gelling, Dan Rosenfield, Martin Reynolds, Greg Gardner, John Bew, Georgie Barker, Stephen Lovegrove and Ella Hallums  
 1844-1854 In outer office  
 1854 To Flat  
 1854-1919 Personal phone call (with daughter)



Wednesday 8 December*Allegra Stratton resigns*

- 0904 To office
- 0904-0931 Catch-up with Max Blain, Elise Larkin, Simon Case, Jack Doyle, Munira Mirza, Martin Reynolds, Stuart Glassborow, Dan Rosenfield, Simone Finn, Declan Lyons, Ben Gascoigne, Rosie Bate-Williams, Henry Cook, Andrew Griffith MP, Sarah Dines MP and Henry Newman
- 0929 Chief Whip joins meeting
- 0931-0934 With Martin Reynolds, Dan Rosenfield and Simon Case
- 0934-0955 Dashboard + Chancellor of the Exchequer, DCL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Naomi Stanley and Nin Pandit
- 1000-1030 PMQs prep
- 1030-1115 PMQs prep meeting
- 1115-1143 PMQs prep (desk time)
- 1143 Depart No10 for HoC
- 1147 Arrive at HoC + Joshua Kossoff, Nicholas Howard and Declan Lyons
- 1147-1157 PMQs prep with Joshua Kossoff, Nicholas Howard and Declan Lyons
- 1157 To Chamber
- 1200 PMQs
- 1239 Depart Chamber
- 1240 Lunch in HoC room
- 1256-1335 Photographs with MPs and their Christmas cards
- 1346 Depart HoC for No 10
- 1358 Return to No10
- 1358-1404 With Dan Rosenfield
- 1404-1441 With Chancellor of the Exchequer, Dan Rosenfield, Stuart Glassborow, Simon Case, Liam Booth-Smith, Elizabeth Perelman
- 1441-1458 Covid O prep + Will Musker, Henry Cook, Rosie Bate-Williams, Stuart Glassborow, Dan Rosenfield and Simon Ridley

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- 1458-1623 Covid O update + Elise Larkin, Will Musker, Stuart Glassborow, Martin Reynolds, Dan Rosenfield, Simone Finn, Ben Gascoigne, Declan Lyons and Simon Case
- 1623-1633 With Ben Gascoigne, Declan Lyons, Stuart Glassborow, Dan Rosenfield, Chief Whip, Jack Doyle, Simon Case and Henry Cook
- 1633-1707 Cabinet conference phone call + Will Musker, Patrick Vallance, Simon Case, Declan Lyons, Henry Cook, Chris Whitty, Dan Rosenfield, Chief Whip and Ben Gascoigne, Joanna Cowan, Rachel Morton, Martin Reynolds, Henry Newman, Mark Sweeney, Emily Carder, Stuart Glassborow and Elise Larkin
- 1709-1735 Prep + Tim Kiddell, Rosie Bate-Williams, Jack Doyle, Max Blain, Dan Rosenfield, Henry Cook and Will Musker
- 1739-1802 Prep + Jack Doyle, Henry Cook, Rosie Bate-Williams, Max Blain, Chris Whitty, Patrick Vallance and Will Musker
- 1802 Depart No10 for No9
- 1807-1852 Press Conference to announce Plan B (No9) + Chris Whitty and Patrick Vallance
- 1855 Return to No10
- 1901-1918 Phone call with Her Majesty The Queen
- 1928-1938 Phone call with Charles Walker MP + Declan Lyons, Rosie Bate-Williams and Jack Doyle (PM called direct)
- 1939-2000 End of day catch up meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Jack Doyle, Munira Mirza, Elise Larkin, Simon Case, Rosie Bate-Williams, Henry Newman, Henry Cook and Declan Lyons
- 2002-2007 With Elise Larkin, Simon Case and Dan Rosenfield
- 2007-2010 With Martin Reynolds and Dan Rosenfield
- 2010 To Flat

Thursday 9 December*Birth of daughter, Romy Iris Charlotte Johnson*

- 0633 Depart No10 + Carrie
- 1150 Return to No10
- 1151-1155 With Dan Rosenfield
- 1157-1202 Reading newspapers in private office
- 1202-1211 With Dan Rosenfield
- 1211-1238 Meeting with David Frost
- 1240-1310 In Press Office
- 1310-1316 In office
- 1406 Depart No10
- 1805 Return to No10



1805-1815 With Dan Rosenfield and Martin Reynolds  
 1815-1854 With Dan Rosenfield, Martin Reynolds and John Bew  
 1855 To Flat

Friday 10 December

0859 To office  
 0901-0928 Morning catch-up + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Ben Gascoigne, Declan Lyons, Elise Larkin, Henry Newman, Rosie Bate-Williams, Simon Case and Munira Mirza  
 0928-0932 With Jack Doyle  
 0932-0942 With Dan Rosenfield and Simone Finn  
 0942-1013 NI Protocol + Will Gelling, John Bew, David Frost, Dan Rosenfield and Martin Reynolds  
 1013-1016 With Martin Reynolds  
 1016-1030 COVID Dashboard (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit  
 1030-1120 COVID update (Teams) + Chris Whitty, Patrick Vallance, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Simon Case, Ben Gascoigne, Declan Lyons, Will Musker, Ollie Ilott, Henry Cook, Henry Newman, Meg Powell-Chandler, Jack Doyle, Max Blain, Munira Mirza, Samantha Jones and Simon Ridley (CO)  
 1120-1133 In private office with Simone Finn, Martin Reynolds, Dan Rosenfield, Rosie Bate-Williams, Sheridan Westlake and Shelley Williams-Walker  
 1133-1205 Small Boats meeting (Teams) + Gemma Ungood-Thomas, Simon Case, David Frost, Mark Sweeney, Henry Newman, Munira Mirza, Joel Winton, Dan Rosenfield, Martin Reynolds, Declan Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams, Max Blain, Will Gelling and Michael Bourke (CO)  
 1205-1211 With Dan Rosenfield

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1211-1223 With Simone Finn discussing Ofcom Chair  
 1223-1239 With Simone Finn and Dan Rosenfield  
 1240-1242 With Shelley Williams-Walker, Dan Rosenfield and Simone Finn  
 1242-1255 With Dan Rosenfield  
 1257-1302 With Martin Reynolds  
 1303-1322 Calls with MPs + Declan Lyons and Dan Rosenfield  
 1330 Depart for hospital to visit Carrie and baby  
 1805 Return from hospital  
 1805-1858 With Henry Cook, Dan Rosenfield, Martin Reynolds, Stuart  
 Glassborow, Ben Gascoigne, Declan Lyons, Simone Finn and  
 Simon Case  
 1858 To Flat

Saturday 11 December*No10*

1033 To office  
 1033-1100 Pre-brief + Henry Cook, Will Musker, Dan Rosenfield, Martin  
 Reynolds and Stuart Glassborow  
 1100-1213 Vaccine Programme (Teams) + Chancellor of the Exchequer,  
 SoS/DHSC, Chris Whitty, Patrick Vallance, Simon Case, Chris  
 Wormald, Amanda Pritchard, Emily Lawson, Nikki Kanani,  
 Maddy McTernan, Simon Ridley, CDS, Dan Rosenfield, Stuart  
 Glassborow, Henry Cook, Will Musker and Jaimie Norman  
 1828 To office + Martin Reynolds, Stuart Glassborow, Will Musker and  
 Henry Cook  
 1830-1935 Vaccine update + Chancellor of the Exchequer, SoS/DHSC,  
 Michael Gove, SoS/DfE, Emily Lawson, Chris Whitty, Patrick  
 Vallance, Simon Case, Simon Ridley, Claire Pimm, Dan  
 Rosenfield, Stuart Glassborow, Will Musker, Henry Cook, Henry  
 Newman, Meg Powell-Chandler, Mark McInnes, Jack Doyle,  
 Rosie Bate-Williams, Steph Lis, Simon Baugh, Chris Wormald and  
 Simone Finn  
 1944 To Flat  
 2010 Take-away curry with Theo (son) in Thatcher Room

Sunday 12 December*No10**Statement on booster jabs for over 30s*

1050 To office with red box  
 Others in office: Henry Cook, Elise Larkin, Martin Reynolds, Will  
 Musker and Stuart Glassborow



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- 1107-1115 Vaccines pre-meet + Stuart Glassborow, Will Musker, Steph Lis, Henry Cook, Emily Lawson, Amanda Pritchard and Elise Larkin
- 1115-1215 Vaccines meeting (Teams) + Stuart Glassborow, Will Musker, Steph Lis, Henry Cook, Emily Lawson, Amanda Pritchard and Elise Larkin
- On Teams: Chris Whitty, SoS/DHSC, SoS/DLUCH, Chancellor of the Exchequer, Simon Ridley, Sam Jones, Chris Wormald, Claire Pimm, Tim Kiddell, Simon Baugh, Meg Powell-Chandler, Henry Newman, Jack Doyle, Mark McInnes, Max Blain, Rosie Bate-Williams, Jaimie Norman, Dan Rosenfield, Patrick Vallance, Simon Baugh, Elkie Symes and Naomi Stanley
- 1220 Left office with red box
- 1243 Depart No10 to collect Carrie and baby from hospital
- 1426 Return to No10 with Carrie and baby
- 1610-1627 Vaccine update phone call with Cabinet + Lewis Neal, Simon Case, Patrick Vallance, Chris Whitty, Mark Sweeney, Dan Rosenfield, Rosie Bate-Williams and Emily Lawson
- 1630-1647 Statement prep + Jack Doyle, Rosie Bate-Williams, Henry Cook, Stuart Glassborow and Will Musker
- 1648-1655 Phone call with Sir Kier Starmer (Leader of the Opposition) + Martin Reynolds, Simone Finn, Stuart Glassborow, Dan Rosenfield, Ben Gascoigne and Helene Reardon Bond (Deputy CoS/LOTO)
- 1655-1835 Statement prep + Tim Kiddell, Will Musker, Henry Cook, Jack Doyle, Rosie Bate-Williams, Martin Reynolds and Stuart Glassborow
- 1835-1849 Filming statement on booster jabs (to be broadcast at 2000)
- 1850 To Flat

Monday 13 December

- 0859 To office
- 0900-0915 Catch-up with Simon Case, Martin Reynolds, Stuart Glassborow, Dan Rosenfield and Jack Doyle
- 0915-0946 Vaccine update (Teams) + Martin Reynolds, Simone Finn Chancellor of the Exchequer, SoS/DHSC, Michael Gove, CDL, Emily Lawson, Chris Whitty, Patrick Vallance, Simon Case, Jenny Harries, Ollie Ilott, Meg Powell Chandler, Simon Ridley, Claire Pimm, Dan Rosenfield, Stuart Glassborow, Will Musker, Henry Cook, Henry Newman, Mark McInnes, Jack Doyle, Max Blain, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Will Warr, Jess Philips, Rob Harrison, Kathy Hall, Steffan Jones, Samuel

Coates (DHSC), Matthew Cornford (CO), Natasha Prive (DHSC), Lewis Neal (CO), Claire Pimm (CO), Steven Riley (DHSC), James Hedgeland (DHSC), Naomi Stanley and Nin Pandit

0952 Depart No10 for booster vaccines visit + Will Musker

1006 Arrive Health @ the Stowe Medical Clinic (260 Harrow Road, London W2 5ES).

Meeting with Amanda Pritchard (Chief Executive, NHS England) and Dr Rishi Chopra (Clinical Director, Regent's Health Primary Care Network)

1017 Meet patients at check-in and as they get the vaccine

1010 Chat to Leonard (pharmacist) as he prepares the vaccine

1030 Meet patients in the observation area

1035 Prep

1048 Broadcast clip

1104 Digi clip

1109 Depart for No10

1120 Return to No10

1120-1147 Meeting with Dan Rosenfield and Simone Finn

1147-1200 Prep ahead of phone call with President Putin + Will Gelling, Sir Stephen Lovegrove (NSA) and David Quarrey

1200-1232 Phone call with President Putin of Russia + Greg Gardner, Ella Hallums, Caroline Anning, David Blair, Dan Rosenfield, David Quarrey, Will Gelling, NSA, Henry Newman and Anna Shevchenko (translator)

1232-1235 In office with Carrie and baby

1236-1300 Meeting with Nigel Adams, Chief Whip, Ben Gascoigne, Declan Lyons, Dan Rosenfield and Simone Finn

1300-1305 With Dan Rosenfield and Jack Doyle

1305-1334 In Flat

1334-1415 Meeting with Simon Case and Dan Rosenfield

1417-1439 With Jack Doyle

1445-1449 With Dan Rosenfield and Declan Lyons

1449-1452 With Dan Rosenfield

1455-1500 With Martin Reynolds

1500-1527 Catch-up meeting + Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Rosie Bate-Williams, Simon Case, Tim Kiddell, Nicholas Howard, Ben Gascoigne, Henry Cook, Henry Newman and Meg Powell-Chandler

1527-1533 Box work

1533 To Flat



2100 To office to drop off signed Christmas cards

Tuesday 14 December

0720-0815 Run

0900-0930 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin

0930-0948 Cabinet

1050-1059 With Dan Rosenfield, Ben Gascoigne and Rosie Bate-Williams

1100-1112 Prep ahead of Monthly NHS DU Stocktake + Samantha Jones, Ollie Ilott, Will Warr, Nin Pandit

1107 Dan Rosenfield joins prep

1112-1206 Monthly NHS DU Stocktake (Teams) + Dan Rosenfield, Ollie Ilott, Samantha Jones, Nin Pandit, Henry Cook, Munira Mirza, Simon Case, Kathy Hall (Teams), SoS/DHSC (Teams), Matt Style (Teams), Adam Memon (Teams), Amanda Pritchard (Teams), Steve Powis (Teams) and Julian Kelly (Teams)

1209-1210 Pre-brief vaccine update + Ollie Ilott

1211-1249 Vaccine update (Teams) + Martin Reynolds, Simone Finn, Stuart Glassborow, Dan Rosenfield, Will Musker, Henry Cook, Henry Newman, Chancellor of the Exchequer, SoS/DHSC, Michael Gove, CDL, Simon Case, Chris Whitty, Sir Patrick Vallance, Jenny Harries, Ollie Ilott, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Samuel Coates, Matthew Cornford, Natasha Price, Lewis Neal, Claire Pimm, Steven Riley, James Hedgeland, Naomi Stanley, Nin Pandit and Susan Hopkins

1249-1250 With Ollie Ilott

1250-1252 With Dan Rosenfield and Ollie Ilott

1252-1309 With Simon Case and Dan Rosenfield

1309-1312 With Martin Reynolds and Simone Finn

1312-1323 Phone call with Baroness Heather Hallett (to confirm appointment as Chair of the COVID Inquiry) + Simone Finn (in office), Martin Reynolds, Ben Gascoigne, Henry Newman, Declan Lyons and Tristan Pedelty

1324-1525 With Simone Finn and Henry Cook  
 1326-1328 With Ben Gascoigne, Martin Reynolds and Tristan Pedelty ahead of private meeting  
 1328-1341 Private meeting with Andrea McMahon and Thomas Holman + Ben Gascoigne  
 1341-1347 In office  
 1347-1352 In private office with Martin Reynolds, Dan Rosenfield, Simone Finn and Ben Gascoigne  
 1352-1357 In office with Dan Rosenfield  
 1357-1416 Box work  
 1416-1422 With Jack Doyle and Henry Cook  
 1422-1430 Box work  
 1430-1434 In private office with Martin Reynolds and Simone Finn  
 1434-1500 Flat  
 1500-1501 With Chief Whip  
 1501-1513 Meeting with Jonathan Gullis MP + Chief Whip  
 1515-1545 Meeting with Jacob Young MP + Chief Whip  
 1546-1608 Small Group – PMQs prep meeting + Declan Lyons, Ben Gascoigne, Leonora Campbell, Emily Maister, Hebe Trotter, Joshua Kossoff and Nicholas Howard  
 1608-1719 Prep ahead of 1922 Committee + Ben Gascoigne, Declan Lyons, Dan Rosenfield, Chief Whip and Rosie Bate-Williams  
 1719-1722 Prep alone  
 1722 Depart No10 for HoC  
 1730-1830 1922 Committee – speaking engagement (Committee Room 14, HoC)  
 1835 Vote with Andrew Griffith MP and Sarah Dines MP  
 1840 Return to office with Andrew Griffith MP and Sarah Dines MP  
 1848 Vote with Andrew Griffith MP and Sarah Dines MP  
 1856 Return to office with Sarah Dines MP  
 1857 Andrew Griffith MP joins  
 1903 Chief Whip joins  
 1907 Vote with Andrew Griffith MP, Sarah Dines MP and Chief Whip  
 1910 Dan Rosenfield returns to office  
 1915 Return to office with Andrew Griffith MP and Sarah Dines MP  
 1918 In office with Andrew Griffith MP, Sarah Dines MP and Dan Rosenfield  
 1921 Andrew Griffith MP departs office  
 1922 Andrew Griffith MP returns to office  
 1923 Chief Whip joins  
 1924 Nigel Adams MP joins



1926 Declan Lyons and Ben Gascoigne join  
 1947 Nigel Adams MP departs  
 1948 Chief Whip and Sarah Dines MP depart  
 1949 Andrew Griffith MP departs  
 1955 Depart HoC for No10 + Dan Rosenfield  
 2000 Return to No10. To Flat

Wednesday 15 December

0701-0745 Run (Buckingham Palace)  
 0902-0926 Office Meeting (Teams) + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 0926-1005 Dashboard/Vaccines (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, SoS/DLUHC, Minister Throup, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Steve Powid, Jenny Harries, Steve Riley, Antonia Williams, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit  
 1006-1042 PMQs prep + Declan Lyons and Leonora Campbell  
 1042-1115 PMQs Prep Meeting  
 1115-1145 PMQs Prep  
 1145 Depart No10 for HoC  
 1148 Arrive HoC + Declan Lyons, Dan Rosenfield, Sarah Dines, Joshua Kossoff, Nicholas Howard and one other  
 1155 To Chamber  
 1200-1242 PMQs  
 1242-1243 Post-PMQs wash-up  
 1243-1309 Small Group of MPs meeting on Annual Report on progress of Anti-Corruption Strategy with John Penrose MP, Alberto Costa,

- MP, Mark Spencer MP + Declan Lyons, Dan Rosenfield and Martin Reynolds
- 1316-1345 1992 Group of MPs meeting with Bill Wiggin MP, David Jones MP, Andrew Rosindell MP, Chris Loder MP, Paul Bristow MP, Joy Morrissey MP, Philip Davies MP, Greg Smith MP + Declan Lyons
- 1345-1400 Photographs with MPs by Christmas tree in PM's office – Nickie Aiken MP, Danny Kruger MP, Richard Graham MP, Mims Davies MP, Iain Stewart MP, Rachel Maclean MP (plus Ben Gascoigne, Andrew Parsons and Charlotte Owen
- 1400-1425 Signings with constituency staff
- 1425-1530 Signing MP Christmas cards
- 1530 Depart HoC for No 10
- 1541 Return to No10
- 1550-1600 With Dan Rosenfield
- 1600-1700 Prep ahead of Press Conference
- 1705-1757 Press Conference (No9) + Chris Whitty and Nin Pandit
- 1800-1810 Get Boosted Now video message
- 1815-1830 End of Day catch-up meeting + Declan Lyons, Dan Rosenfield, Martin Reynolds, Jack Doyle, Simone Finn, Rosie Bate-Williams, Henry Newman, Stuart Glassborow, SM and Henry Cook
- 1830-1852 Phone call with Her Majesty The Queen
- 1900-1933 Meeting with Graham Brady MP + Ben Gascoigne

#### Thursday 16 December

- 0753 Depart No10 for Ramsgate vaccination visit (with bikes)
- 0812 Depart St Pancras International for Ramsgate on train
- 0927 Arrive at Ramsgate station and depart for visit by car
- 0939 Arrive at Saga Vaccination Centre (Ramsgate CT12 5ZW). Met by Dr Ash Peshan (Clinical Lead)
- 0940 Meeting at Saga Vaccination Centre + Will Musker  
Dr Ash Peshan, Clinical Lead  
Wilf Williamson, Accountable Officer, NHS Kent and Medway CCG  
Paula Wilkins, Chief Nurse, NHS Kent and Medway CCG
- 1000 Roll-up sleeves, tuck-in tie and put on apron
- 1001 Help prepare mobile vaccination boxes and vaccination centre trays
- 1010 Meet volunteer and digi clip
- 1017 Meet patients receiving vaccine
- 1030 Digi clip



- 1031 Prep
- 1055 Broadcast clip
- 1057 Regional clip
- 1100 Regional huddle
- 1115 Depart Ramsgate for No10 by car (with bikes)
- 1239 Return to No10. To Flat
- 1333 To office
- 1333-1404 Afternoon catch up meeting with Dan Rosenfield, Declan Lyons, Jack Doyle and Stuart Glassborow
- 1404-1421 Lunch
- 1421-1430 Prep for Sultan of Oman + Jaimie Norman, Simone Finn, David Quarrey and Bill Murray (HMA)
- 1430-1512 Bilateral with the His Majesty Haitham bin Tarik al Said, Sultan of Oman + Simone Finn, David Quarrey, Bill Murray (HMA), Jaimie Norman and Caroline Anning
- Oman delegation:
- His Highness Al Sayyid Shihab bin Tariq Al Said, Deputy Prime Minister for Defence Affairs
- His Highness Al Sayyid TheYazin bin Haithm Al Said, Minister of Youth, Culture and Sport
- His Excellency General Sultan Mohamed Al nummani, Minister of Royal Palace
- His Excellency Sayyid Badr bin Hamad Al busaidi, Foreign Minister
- His Excellency Abdulaziz Abdullah Al hinai, Ambassador of Oman to United Kingdom
- 1512-1518 In office with Ben Gascoigne and Simone Finn
- 1518-1555 Meeting with Jake Berry MP + Ben Gascoigne
- 1555-1605 Prep ahead of Illegal Migration (Teams) + Mark Sweeney, Gemma Ungoed-Thomas, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Ben Gascoigne, Declan Lyons, Henry Newman, Munira Mirza, Joel Winton, CDL (dialling in) and Michael Bourke
- 10605-1652 Illegal Migration (Teams) + Simon Case, David Frost, Mark Sweeney, Gemma Ungoed-Thomas, Henry Newman, Munira Mirza, Joel Winton, Dan Rosenfield, Martin Reynolds, Declan Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams, Max Blain and Will Gelling
- 1652-1709 In office with Dan Rosenfield, Declan Lyons, Ben Gascoigne and Oliver Dowden
- 1709-1710 With Will Gelling discussing potential call with Nicola Sturgeon

- 1710-1812 COVID update (Teams) + Dan Rosenfield, Will Musker, Stuart Glassborow, Chris Whitty, Patrick Vallance, Simon Ridley, Jess Glover, Munira Mirza and Jack Doyle  
On Teams: Martin Reynolds, Simone Finn, Henry Cook, Henry Newman, Meg Powell-Chandler, Steffan Jones, Kathy Hall, Rob Harrison, Emily Lawson, Ollie Ilott, Rosie Bate-Williams/Max Blain and Elizabeth Perelman (for the Chancellor of the Exchequer)
- 1812-1814 With Declan Lyons and Ben Gascoigne
- 1815-1834 With Robert Buckland MP
- 1845-1905 Financial Support + Liam Booth-Smith (HMT), Dan Rosenfield, Henry Newman, Mark McInnes, Simon Ridley, Stuart Glassborow, Dan York-Smith (HMT) and Elizabeth Perelman (HMT)
- 1847-2009 Meeting with birth registrar and Carrie
- 2009-2017 In outer office discussing covid
- 2017-2047 With Simon Case and Dan Rosenfield discussing party investigation
- 2050 To Flat

Friday 17 December*No 10/Chequers**Simon Case steps down from Parties Investigation – Sue Gray appointed*

- 0830-0850 Personal phone call with Dr Furrouhk
- 0855-0900 Lateral flow test
- 0900 To office
- 0902-0917 Political meeting (Teams) + Dan Rosenfield, Simone Finn, Declan Lyons, Henry Cook, Henry Newman, Meg Powell Chandler, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle, Ben Gascoigne, Chief Whip, Nigel Adams MP, Oliver Dowden MP, Ross Kempself and Shelley Williams-Walker
- 0917-0948 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0948-1041 Omicron Disruption COVID O (Teams) + Dan Rosenfield, Simon Case, Will Musker, Stuart Glassborow, Henry Cook, Henry Newman, Munira Mirza, Steffan Jones, Simon Ridley, Kathy Hall,



- Jess Glover, Emma Payne, Oliver Christian, Ollie Ilott, Jack Doyle and Rosie Bate-Williams
- 1041-1052 With Shelley Willimas-Walker and Dan Rosenfield
- 1053 Depart No10 for constituency visit
- 1227-1235 Phone call for prep ahead of phone call with President Zelenskyy of Ukraine + Jaimie Norman and David Quarrey
- 1237-1313 Phone call with President Zelenskyy of Ukraine + Jack Doyle, Will Gelling, Greg Gardner, Caroline Anning, Ella Hallums, Georgie Barker, Steph Lis, Martin Reynolds, Dan Rosenfield, John Bew, Henry Newman, Jaimie Norman and David Quarrey
- 1455 Return to No10  
Haircut?
- 1506-1536 Case review + Martin Reynolds, Max Blain, Rosie Bate-Williams, Jack Doyle, Simon Case and Dan Rosenfield
- 1540-1551 Prep for phone calls with First Ministers of Scotland, Wales and Northern Ireland + Alice Rodgers, Dan Rosenfield, Michael Gove Henry Newman and Mark McInnes
- 1553-1603 Phone call with Nicola Sturgeon (First Minister of Scotland) + Colin McAllister, Ken Thomson, Michael Gove, Alice Rodgers, Henry Newman, Mark McInnes, Martin Reynolds, Will Gelling, Will Musker, Charlotte Bransgrove and Keelan Carr
- 1610-1620 Phone call with Mark Drakeford (First Minister of Wales) + Michael Gove, Henry Newman, Mark McInnes, Martin Reynolds, Will Gelling, Will Musker, Charlotte Bransgrove, Rosie Bate-Williams and Keelan Carr
- 1626-1636 Phone call with Paul Givan (First Minister of Northern Ireland) and Michelle O'Neill (Deputy First Minister of Northern Ireland) + Michael Gove, Philip Wier, Karen Wilson, Dara O'Hagan, Paul Magill, Jayne Brady, Jane Holmes, Dan Rosenfield, Mark McInnes, Martin Reynolds, Will Gelling, Will Musker, Charlotte Bransgrove, Rosie Bate-Williams and Keelan Carr
- 1655-1818 COVID Strategy Session + Dan Rosenfield, Stuart Glassborow, Chancellor of the Exchequer, Simon Case, Simon Ridley, Henry Cook, Ben Gascoigne, Declan Lyons and Liam Booth-Smith
- 1818-1820 With Dan Rosenfield, Simon Case, Henry Cook and Stuart Glassborow
- 1820 To Flat
- 1835 *Jo Johnson, Ivy Johnson and Will Johnson arrive at Chequers*
- 1845 Depart No10
- 1902 *Rachel Johnson and Leo Johnson arrive at Chequers*
- 1945 Arrive at Chequers

2010 Dinner  
Johnson families stay overnight

Saturday 18 December

*Chequers*

0800-0845 Run with Wilf  
1015 Jo Johnson and family and Leo Johnson depart Chequers  
1100 Jo Johnson and family and Leo Johnson return to Chequers  
1150 Jo Johnson and family and Leo Johnson depart Chequers  
1215-1232 Walk with Carrie, Wilf, Dilyn and Rachel Johnson  
1330 Lunch  
1400 Rachel Johnson departs  
1500 Box work; prepping for Teams Covid Strategy meeting  
1610 Ollie Ilott arrives at Chequers for Teams meeting  
1615 Covid Strategy Teams meeting pre-brief + Stuart Glassborow, Ollie Ilott Dan Rosenfield, Rosie Bate-Williams, Ben Gascogne, Declan Lyons, Henry Cook, Henry Newman, Munira Mirza, Jack Doyle and Simon Ridley  
1622-1805 Covid Strategy Teams main meeting: Stuart Glassborow, Ollie Ilott Dan Rosenfield, Rosie Bate-Williams, Ben Gascogne, Declan Lyons, Henry Cook, Henry Newman, Munira Mirza, Jack Doyle, Simon Ridley, CDL, Patrick Vallance, Chancellor of the Exchequer and Kathy Hall, Rob Harrison, Liam Booth-Smith, Elizabeth Perelman, Kate Joseph and Chris Whitty  
1840 Ollie Ilott departs Chequers

Sunday 19 December

*Chequers/No10*

0730-0800 Run  
0900 Depart Chequers for No10  
1008 Arrive at No10  
1008-1042 With Stuart Glassborow, Ollie Ilott, Simon Ridley and Dan Rosenfield, Henry Cook and Jack Doyle  
1043-1120 Team meeting + Dan Rosenfield, Simon Case, Stuart Glassborow, Ollie Ilott, Henry Cook, Henry Newman, Rosie Bate-Williams, Jack Doyle, Simon Ridley, Munira Mirza, Ben Gascoigne, Declan Lyons, Simone Finn, Kathy Hall and Rob Harrison  
1130 Simon Ridley, Stuart Glassborow and Ollie Ilott leave meeting  
Meeting continues with political members  
1130-1158 With Dan Rosenfield, Jack Doyle and Henry Cook  
1155 Martin Reynolds joins



- 25 -

1158-1210 Box work  
 1210 With Dan Rosenfield  
 1220 Jack Doyle and Henry Cook join  
 1300 Jack Doyle departs  
 1134 Dan Rosenfield and Henry Cook depart  
 1334-1347 In private office with Dan Rosenfield and Martin Reynolds  
 1347 To Flat  
 1335 *Colleen and Siobhan O'Lafferty arrive at Chequers for Carrie*  
 1400 Depart No10 for Chequers  
 1457-1508 Phone call with Foreign Secretary + Martin Reynolds, Dan Rosenfield, Ben Gascoigne, Declan Lyons and Jack Doyle  
 1508 Arrive at Chequers  
 1509-1517 Phone call with Chris Heaton-Harris + Martin Reynolds, Dan Rosenfield, Ben Gascoigne, Declan Lyons and Jack Doyle  
 1518-1526 Phone call with Wendy Morton + Martin Reynolds, Dan Rosenfield, Ben Gascoigne, Declan Lyons and Jack Doyle  
 1700 Team meeting (Teams) + Will Musker, Dan Rosenfield, Simon Case, Stuart Glassborow, Simon Case, Ollie Ilott, Henry Cook, Henry Newman, Rosie Bate-Williams, Jack Doyle, Simon Ridley, Munira Mirza, Ben Gascoigne, Declan Lyons, Simone Finn, Meg Powell-Chandler, Kathy Hall, Rob Harrison, Chancellor of the Exchequer and Samantha Jones

Monday 20 December*Chequers/No10*

0723-0800 Run with Wilf  
 0820 Depart Chequers for No10  
 0930 Return to No10  
 0935-1012 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 1012-1030 Data Update + Dan Rosenfield, Simon Case, Stuart Glassborow, Ollie Ilott, Henry Cook, Henry Newman, Rosie Bate-Williams, Jack Doyle, Simon Ridley, Munira Mirza, Ben Gascoigne, Declan Lyons, Simone Finn, Kathy Hall, Rob Harrison, Chris Whitty, Patrick Vallance, Chancellor of the Exchequer, SoS/DHSC,

PermSec/DHSC, Sam Jones, David Blair, Steffan Jones, Dan York-Smith (HMT) and Kate Joseph

1215-1223 Prep meeting + Will Musker

1230-1304 Meeting on self-isolation + Dan Rosenfield, Simon Case, Stuart Glassborow, Ollie Ilott, Henry Cook, Henry Newman, Rosie Bate-Williams, Jack Doyle, Simon Ridley, Munira Mirza, Ben Gascoigne, Simone Finn, Meg Powell-Chandler, Kathy Hall, Rob Harrison, Chris Whitty, Patrick Vallance, Chancellor of the Exchequer, Sam Jones, David Blair, Steffan Jones, Dan York-Smith and Kate Joseph

1351-1400 With Martin Reynolds and Dan Rosenfield

1400-1610 Cabinet

1622-1649 Broadcast prep + Rosie Bate-Williams, Jack Doyle and Will Musker

1700 Broadcast clip + Rosie Bate-Williams, Jack Doyle and Will Musker

c.1715-1746 Private meeting to discuss Lord Geidt (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Simon Case, Jack Doyle, Henry Newman, Sheridan Westlake and Nicholas Howard

1746 Return to office

1746-1814 With Dan Rosenfield, Ben Gascoigne and Declan Lyons

1814-1821 With Debbie Bilton discussing the diary

1821-1823 In outer office discussing covid data

1823 Depart office

1832 Depart No10 for Chequers (from the back)

1935 Arrive at Chequers  
Overnight at Chequers

## Tuesday 21 December

*Chequers/No10*

0710-0740 Run on Estate

0809 Depart Chequers

0914 Return to No10

0916 To office

0719-0935 Office meeting + Chancellor of the Exchequer, Chief Whip, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempson, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin



- 0935-1026 Dashboard + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit, PermSec/DHSC, Edward Wynne-Evans (DHSC) and Elizabeth Perelman
- 1032-1045 With Martin Reynolds discussing Lord Geidt phone call
- 1045-1125 Phone call with Lord Christopher Geidt + Martin Reynolds and Dan Rosenfield
- 1125-1201 Box time. Phone call with Chief Whip + Dan Rosenfield
- 1204-1209 With Will Musker and Stuart Glassborow discussing phone call with devolved administrations
- 1212-1235 Lunch
- 1235-1250 Video Message Recording Session: Falkland Christmas message/New Year message/Armed Forces message
- 1255 With Will Musker ahead of Testing meeting
- 1300-1340 Testing meeting + CDL, SoS/DHSC, Jenny Harries, Simon Case, Dan Rosenfield, Henry Cook, Will Musker, Stuart Glassborow, Ollie Ilott, Simon Ridley, Kathy Hall, Oliver Munn, Jack Doyle, Rosie Bate-Williams, Max Blain and Mark Hewlett (DHSC)
- 1340-1358 Box work
- 1359-1402 Prep ahead of calls with Richard Meddings, Keith Williams and Wol Kolade (NHS Chair candidates) + Sam Jones, Will Musker and Simon Finn (on speaker phone)
- 1401-1402 Phone call with Simone Finn, Will Musker, Sam Jones and Jackie Fraser
- 1403-1416 Phone call with Richard Meddings (NHS Chair candidate) + Simone Finn, Will Musker, Sam Jones, Jackie Fraser and Dan Rosenfield
- 1418-1428 Phone call with Keith Williams (NHS Chair candidate) + Simone Finn, Will Musker, Sam Jones and Jackie Fraser
- 1429-1446 Phone call with Wol Kolade (NHS Chair candidate) + Simone Finn, Will Musker, Sam Jones and Jackie Fraser
- 1446-1502 Wash-up following calls with Will Musker and Sam Jones
- 1502 In office alone

1508-1511 With Gareth Rice-Jones and Jack Doyle prepping COVID clip  
 1511-1535 Filming COVID clip  
 1535-1542 In private office with Martin Reynolds and Debbie Bilton (diary)  
 1542-1543 With Dan Rosenfield  
 1546-1550 In private office with Martin Reynolds  
 1550 Depart office  
 1556 Depart No10 for private view at Dulwich Picture Gallery with  
 Stephanie (daughter) followed by dinner  
 1559-1609 Phone call with Claudia Rosencrantz (in car) + Simone Finn, Will  
 Musker and Victoria Carbutt  
 1825 Return to No10  
 1830 Medical appointment (Flat)  
 1915 Depart No10 for Chequers  
 2018 Arrive at Chequers

Wednesday 22 December

*Chequers/No10*

0647-0717 Run  
 0814 Depart Chequers for No10  
 0930-1007 Office meeting + Chancellor of the Exchequer, Chief Whip, Simon  
 Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow,  
 Robert Arnott, John Bew, Ross Kempself, Shelley Williams-  
 Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle,  
 Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman,  
 Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP,  
 Sarah Dines MP, Andrew Griffith MP and Elise Larkin  
 1007-1045 Dashboard Chancellor of the Exchequer, CDL, SoS/DHSC, Simon  
 Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda  
 Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin  
 Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry  
 Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Munira  
 Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson,  
 Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy  
 Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price,  
 Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max  
 Blain, Catriona Simmons, Naomi Stanley and Nin Pandit  
 1045 Depart No10 for personal engagement (funeral) at Farm Street  
 Church (114 Mount Street W1K)  
 1200 *Alex Reilly arrives at Chequers for lunch with Carrie*  
 1251 Return to No10  
 1302 Lunch and box work



1330 *Nimco Ali arrives at Chequers for the Christmas holiday period*  
 1420 *Janna Lawrence and Archie Maitland arrive at Chequers for Carrie*  
 1440-1500 Video Recording Session: Christmas message  
 1500 *Alex Reilly departs Chequers*  
 1505-1540 With Dan Rosenfield  
 1522-1540 Jack Doyle joins  
 1542-1544 With Martin Reynolds  
 1544-1655 Working in office alone (clarified by Helena who was on the desk)  
 1655-1659 Prep ahead of phone call with Chancellor Scholz of Germany  
 1702-1728 Phone call with Chancellor Scholz of Germany + Dan Rosenfield, Martin Reynolds, Simone Finn, Jaimie Norman, Greg Gardner, Jonathan Black, Elise Larkin, John Bew, Stephanie Lis, Georgie Barker, Henry Newman and Stephen Lovegrove (NSA)  
 1728-1750 With Dan Rosenfield and Jack Doyle  
 1757 Depart No10 for Chequers – collects Wilfred from nursery on way  
 1920 Arrive at Chequers with Wilfred  
 2008 Janna Lawrence and Archie Maitland depart Chequers  
 Box work

#### Thursday 23 December

##### *Chequers*

0850-0920 Run  
 Box work  
 1245-1345 COVID update (Teams) + Chris Whitty, Patrick Vallance, Simon Case, Dan Rosenfield, Henry Cook, Stuart Glassborow, Will Musker, Simon Ridley, Kathy Hall, Rob Harrison, Steffan Jones, Jack Doyle, Rosie Bate-Williams, Max Blain, Declan Lyons, Ben Gascoigne, Simone Finn, Sam Jones and Meg Powell-Chandler  
 c. 1415 Virtual call (Teams) with Dr Laura Mount (Clinical Director, Central and West Warrington PCN) + Carrie (White Parlour)  
 1430-1445 Virtual call with Tom Jones (carer for his wife) + with Carrie (White Parlour)  
 1500 Louise Sullivan (ICTS) departs  
 1630 Simon Dawson (photographer) departs  
 1635-1655 Walk with Carrie

#### Friday 24 December

##### *Chequers*

0802-0845 Run with Wilfred and Dilyn

- 1100-1145 Dashboard (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley, Nin Pandit, Jess Glover and Elise Larkin
- 1240-1305 Walk with Carrie, Romy and Dilyn

Saturday 25 December*Chequers*

- 0818-0848 Run with Dilyn and Wilf on Estate
- 1452-1537 Walk on Estate with Carrie, Wilf and Romy

Sunday 26 December*Chequers*

- 0859-0913 Run with Wilf and Dilyn on Estate
- 1600-1624 Walk with Dilyn
- 1655 Depart to visit Marina Wheeler (former wife) in Horsham
- 1946 Return to Chequers

Monday 27 December

*Chequers (Nimco Ali remains)*  
*Bank Holiday for Christmas Day*

- 0841-0925 Run with Dilyn and Wilf
- 1130-1215 Dashboard Meeting (Teams) + Martin Reynolds, Simone Finn, Chris Whitty, Simon Case, Dan Rosenfield, Henry Cook, Stuart Glassborow, Will Musker, Simon Ridley, Kathy Hall, Rob Harrison, Stefan Jones, Jack Doyle, Rosie Bate-Williams, Max Blain, Declan, Ben Gascoigne, Simone, Samantha Jones, Meg Powell-Chandler, Elise Larkin, Jessica Glover, Tim Kiddell
- 1215-1225 Internal meeting (Teams) with Henry Cook, Jack Doyle, Rosie Bate-Williams, Ollie, Stuart, Ben Gascoigne, Simone Finn, Simon Ridley and Elise Larkin
- 1303-1524 Jacob Rees-Mogg and three of his children (Mary, Peter and Thomas) arrive at Chequers for lunch
- 1735 Caroline (children's nanny) arrives for Chequers for duration of stay



1833-1903 Walk with Carrie, Wilf and Dilyn

Tuesday 28 December

*Chequers*

*Bank Holiday for Boxing Day*

0816-0846 Run with Wilf and Dilyn

1130-1215 Dashboard meeting (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Chris Whitty, Patrick Vallance, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell Chandler, Jack Doyle, Max Blain, Declan Lyons, Ben Gascoigne, Munira Mirza, Rosie Bate-Williams, Sam Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Catriona Simmons, Naomi Stanley, Nin Pandit, Jess Glover and Tim Kiddell

1200 Michael Gove and Josh Grimstone arrive

1330-1445 Lunch

Followed by a game of bowls

1540 Michael Gove and Josh Grimstone depart Chequers

1815-1845 Walk with Carrie on Estate

Wednesday 29 December

*Chequers*

0730-0800 Run

0833 Depart for political visit to Milton Keynes by car

0924 Arrive at The Open University (Walton Hall, Milton Keynes MK7 6AA). Met by Ashok Tosar (Rainbow Pharmacy Owner) and Laura Osborne (Lead at the Open University) and Ben Everitt MP  
Meet with volunteers

Meet with patients receiving their booster jabs

0940 Prep

0955 National clip

1000 Digi clip

1010 Depart for No10

1115 Arrive at No10

1140-1205 With Dan Rosenfield and Munira Mirza

1205 Lunch

1230-1320 Dashboard (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie

- Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Ben Gascoigne, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit, Jess Glover, Tim Kiddell, and Emma Payne
- 1325-1415 Private political meeting with Isaac Levido and Michael Brooks + Ben Gascoigne and Dan Rosenfield
- 1430-1500 Meeting with Sue Gray (Teams) + Dan Rosenfield and Ben Gascoigne
- 1500-1630 Planning meeting (Teams) + Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Ben Gascoigne, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chander, Jack Doyle, Rosie Bate-Williams, Munira Mirza and Elise Larkin
- 1631-1645 Phone call with Ben Wallace (SoS/MOD) on Small Boats + Joel Winton, Munira Mirza, Jack Doyle, Henry Newman, Chris Horne and Simon Case
- 1649-1659 Phone call with Sir Tony Radakin (CDS)
- 1654 Simon Case joins phone call with Sir Tony Radakin (CDS)
- 1620-1630 Prep ahead of phone call with the Defence Secretary + Dan Rosenfield, Munira Mirza and Gemma Ungood-Thomas
- 1715 Dinner with daughter at Bentley's (11-15 Swallow Street, London W1B 4DG)
- 1900 Depart for Chequers
- 2003 Arrive at Chequers

Thursday 30 December

*Chequers*

- 0814-0847 Run
- 0900-0955 Dashboard meeting (Teams) + Chancellor of the Exchequer, CDL, Health Secretary, Cabinet Secretary, Patrick Vallance, Chris Whitty, Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Ben Gascoigne, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire



- Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley, Nin Pandit, Jess Glover and Tim Kiddell
- 0957-1100 Covid disruption meeting (Teams) + Dan Rosenfield, Simon Case, Ollie Ilott, Henry Cook, Henry Newman, Meg Powell-Chandler, Rosie Bate-Williams, Munira Mirza, Jack Doyle, CDL, Jess Glover, Emma Payne, Kathy Hall, Simon Ridley, Steffan Jones. CST +1, Chris Whitty and Patrick Vallance
- 1134-1200 Walk with family
- 1400-1410 Recording New Year's Message + Rob Midgely, Jonny Piper, Tim Hammond and Daniel Edwards.
- 1554-1620 Walk with family
- 1620-1656 Conor Burns MP drops off cheese at Chequers and quick chat

Friday 31 December*Chequers*

- 0821-0849 Run
- 0910-0940 Haircut
- 1031-1117 Covid home team update + Dan Rosenfield Ollie Ilott, Stuart, Henry Cook, Henry Newman, Meg Powell-Chandler, Simone Finn, Ben Gascoigne, Rosie Bate-Williams, Jack Doyle, Sam Jones, Munira, Simon Ridley, Kathy Hall, Steffan Jones, Simon Case, Rob Harrison, Chancellor of the Exchequer, Elizabeth Perelman (HMT) Chris Whitty and Patrick Vallance
- 1504-1600 Walk on estate with Carrie, Simone Finn and children
- 1800 Aline Nassif and Callum Crozier arrive
- 1823-1928 Visit to the Russell Arms with Carrie, Simone Finn, children and Caroline (nanny) and guests
- Overnight at Chequers

